

*Research Article*

# Co-Creation, Technology, and Behavioral Intentions in Contemporary Tourism and Service Ecosystems: An Integrative Theoretical and Empirical Inquiry

Dr. Alejandro M. Torres<sup>1</sup>

<sup>1</sup>Department of Tourism and Service Management, Universidad de Valencia, Spain

## Abstract

The contemporary tourism and service landscape is undergoing a profound transformation driven by technological innovation, changing consumer expectations, and the increasing centrality of value co-creation. Rather than viewing tourists and consumers as passive recipients of offerings, modern theoretical and empirical research emphasizes their active role as co-producers of experiences, meanings, and outcomes. Drawing strictly on established literature in tourism, marketing, service-dominant logic, behavioral psychology, and digital engagement, this study develops an integrative research framework that explains how co-creation processes, mediated by technology, emotions, trust, and social interaction, shape behavioral intentions, loyalty, and sustainable value outcomes in tourism and service ecosystems. Anchored in the Theory of Planned Behavior, this article synthesizes insights from destination branding, experiential marketing, social media engagement, augmented and virtual reality adoption, emotional intelligence, and sustainability-oriented behaviors. Using a comprehensive qualitative and descriptive methodological approach, the study elaborates on the mechanisms through which experiential co-creation enhances destination trust, satisfaction, delight, and intention to visit or revisit. The findings suggest that co-creation operates as a multidimensional, ecosystem-level phenomenon where technology acts as both an enabler and a moderator of human experience. Emotional and cognitive responses are shown to mediate the relationship between co-creation practices and behavioral outcomes, while contextual factors such as authenticity, cultural norms, and perceived value shape the strength of these relationships. The discussion highlights theoretical implications for service-dominant logic, destination marketing, and consumer behavior, while also addressing limitations and future research directions. The study concludes that sustainable competitiveness in tourism and service industries increasingly depends on the strategic orchestration of co-creation processes across digital and physical touchpoints.

**Keywords:** Value co-creation; tourism experiences; behavioral intentions; service ecosystems; technology adoption; destination branding

## INTRODUCTION

Tourism and service industries have experienced a paradigmatic shift over the past three decades, moving away from product-centric and firm-dominated models toward experiential, relational, and ecosystem-based perspectives. This transformation reflects deeper changes in consumer behavior, technological infrastructure, and societal expectations, where value is no longer embedded solely in tangible offerings but emerges through interactive processes involving multiple actors. The growing emphasis on value co-creation has become one of the most influential developments in tourism and service research, fundamentally reshaping how destinations, organizations, and consumers understand experience, satisfaction, and loyalty.



Received: 12 November 2025

Revised: 2 December 2025

Accepted: 20 December 2025

Published: 01 January 2026

**Copyright:** © 2026 Authors retain the copyright of their manuscripts, and all Open Access articles are disseminated under the terms of the Creative Commons Attribution License 4.0 (CC-BY), which licenses unrestricted use, distribution, and reproduction in any medium, provided that the original work is appropriately cited.

Early tourism models largely conceptualized tourists as passive consumers who evaluated destinations based on predefined attributes such as infrastructure, attractions, and price. However, contemporary research demonstrates that tourists actively shape their experiences before, during, and after travel through information search, digital engagement, social interaction, and personal interpretation (Campos et al., 2018). This shift aligns closely with service-dominant logic, which posits that value is co-created through the integration of resources by multiple actors rather than produced unilaterally by firms (Ford, 2011). Within this logic, destinations are not static products but dynamic service ecosystems where tourists, residents, service providers, and digital platforms interact continuously.

The increasing role of technology has further intensified this transformation. Social media, augmented reality, virtual reality, and influencer marketing have redefined how destinations are imagined, evaluated, and experienced (Appel et al., 2020; Alam et al., 2021; An et al., 2021). Tourists now participate in destination branding through user-generated content, online reviews, and real-time sharing, thereby contributing directly to the symbolic and experiential value of places (Giannopoulos et al., 2021). These digital interactions not only shape perceptions but also influence behavioral intentions such as visit intention, loyalty, advocacy, and responsible behavior.

Despite extensive research on tourism experiences, satisfaction, and behavioral intentions, significant gaps remain in understanding how co-creation processes operate holistically across technological, emotional, and social dimensions. Much of the existing literature examines isolated relationships, such as the effect of destination image on intention (Chen & Tsai, 2007) or the role of trust in loyalty (Artigas et al., 2017), without fully integrating these constructs into a unified theoretical framework. Moreover, while studies increasingly acknowledge emotional responses such as delight, gratitude, and attachment, their positioning within co-creation processes remains under-theorized (Ali et al., 2021; Barnes et al., 2021).

Another critical gap concerns the behavioral mechanisms underlying co-creation outcomes. The Theory of Planned Behavior provides a robust foundation for understanding how attitudes, subjective norms, and perceived behavioral control shape intentions and actions (Ajzen, 1991). However, its integration with service-dominant logic and experiential tourism research has been limited. Bridging this gap is essential for explaining why co-created experiences translate into concrete behaviors such as revisiting destinations, engaging in sustainable practices, or participating in destination promotion.

Furthermore, sustainability and authenticity have emerged as central concerns in tourism development. Tourists increasingly seek authentic, meaningful, and responsible experiences, while destinations aim to balance economic benefits with social and environmental well-being (Cong et al., 2022; Curčić et al., 2021). Co-creation offers a promising pathway for achieving this balance by involving tourists and residents in shared value creation. Yet, the conditions under which co-creation contributes to sustainable outcomes remain insufficiently explored.

In response to these gaps, the present study develops an integrative, theory-driven research article that synthesizes insights from behavioral theory, service-dominant logic, experiential marketing, and technology adoption research. By drawing strictly on established references, this article aims to provide a comprehensive and nuanced understanding of how co-creation, mediated by technology and emotion, shapes behavioral intentions and long-term value in tourism and service ecosystems.

## METHODOLOGY

The methodological approach adopted in this study is qualitative, integrative, and descriptive in nature, designed to synthesize and theoretically elaborate existing empirical and conceptual research within tourism and service studies. Rather than employing primary data collection or statistical modeling, the methodology emphasizes systematic theoretical integration, comparative interpretation, and conceptual

refinement grounded in peer-reviewed literature.

The study begins with a structured review and thematic synthesis of existing research on value co-creation, tourism experiences, technology adoption, emotional responses, and behavioral intentions. Core constructs such as trust, satisfaction, delight, authenticity, and engagement are examined across multiple contexts, including destination marketing, medical tourism, sharing economy platforms, and rural tourism development (Aljumah et al., 2020; Barari et al., 2022; Curčić et al., 2021). This approach allows for the identification of recurring patterns and relational mechanisms that transcend specific empirical settings.

The Theory of Planned Behavior serves as the primary behavioral framework guiding the analysis (Ajzen, 1991). Attitudes toward co-created experiences, subjective norms shaped by social media and influencers, and perceived behavioral control facilitated by technology are interpreted as key determinants of tourist intentions. These constructs are examined in relation to experiential and emotional outcomes such as flow, delight, gratitude, and attachment (An et al., 2021; Fazal e Hasan et al., 2014).

To enhance analytical depth, the study incorporates insights from fuzzy-set qualitative comparative analysis literature, particularly regarding the configurational nature of memorable tourism experiences (Akhshik et al., 2023). While no formal fsQCA is conducted, the logic of equifinality and causal complexity informs the interpretation of how different combinations of co-creation elements lead to similar behavioral outcomes. Throughout the analysis, attention is paid to contextual moderators such as culture, expertise, and destination characteristics. Cultural dimensions influencing complaint behavior and participation are considered to illustrate how co-creation processes vary across social settings (Ergün & Kitapci, 2018). Similarly, tourist expertise is examined as a factor shaping pre-travel and on-site co-creation activities (Eletxigerra et al., 2021).

The methodology prioritizes theoretical rigor and coherence, ensuring that all claims are grounded in established research and that conceptual relationships are explained in depth. By adopting this integrative approach, the study aims to generate a comprehensive and publication-ready contribution that advances theoretical understanding without relying on visual or quantitative representations.

## RESULTS

The integrative analysis reveals several interrelated findings that illuminate the mechanisms through which co-creation influences behavioral intentions and value outcomes in tourism and service ecosystems. These findings are presented descriptively, emphasizing patterns, relationships, and theoretical implications rather than numerical results.

First, co-creation emerges as a multidimensional construct encompassing cognitive, emotional, social, and technological dimensions. Tourists do not merely consume experiences but actively participate in their design and interpretation through information search, interaction with service providers, and engagement with digital platforms (Campos et al., 2018). This active participation enhances perceived value by aligning experiences more closely with individual preferences and expectations.

Second, technology plays a critical enabling role in co-creation processes. Augmented reality and virtual travel experiences enhance information quality and sensory engagement, fostering flow states that increase visit intention (Alam et al., 2021; An et al., 2021). Social media platforms extend co-creation beyond the physical destination, allowing tourists to shape destination narratives through content creation and sharing (Appel et al., 2020). These digital interactions influence attitudes and subjective norms, key components of behavioral intention formation under the Theory of Planned Behavior (Ajzen, 1991).

Third, emotional responses function as central mediators between co-creation and behavioral outcomes. Experiences characterized by emotional intelligence, personalization, and meaningful interaction are more likely to generate delight, gratitude, and attachment (Ali et al., 2021; Fazal e Hasan et al., 2014). Delight, in particular,

represents a heightened emotional state that goes beyond satisfaction and significantly strengthens loyalty and advocacy intentions (Barnes et al., 2021).

Fourth, trust consistently appears as a foundational outcome of effective co-creation. Trust in destinations and service providers is reinforced when tourists perceive authenticity, transparency, and responsiveness during interactions (Artigas et al., 2017). This trust, in turn, enhances satisfaction and loyalty, particularly in high-involvement contexts such as medical tourism and sharing economy platforms (Aljumah et al., 2020; Barari et al., 2022).

Fifth, the analysis highlights the configurational nature of memorable tourism experiences. Different combinations of co-creation elements, such as technological immersion, emotional engagement, and social interaction, can lead to similar positive outcomes (Akhshik et al., 2023). This finding underscores the importance of flexibility and contextual adaptation in destination and service design.

Finally, co-creation contributes to broader sustainability and community outcomes when residents and tourists engage collaboratively. Destination brand patriotism and resident engagement enhance brand value co-creation, fostering shared responsibility for destination development (Amani, 2024). Similarly, rural tourism initiatives that involve local communities strengthen social sustainability and place attachment (Curčić et al., 2021).

## DISCUSSION

The findings of this integrative study offer significant theoretical and practical insights into the evolving nature of tourism and service ecosystems. At a theoretical level, the results reinforce and extend service-dominant logic by demonstrating how value co-creation operates across multiple levels of analysis, from individual emotions to ecosystem-wide interactions (Ford, 2011). Rather than viewing co-creation as a discrete managerial strategy, the analysis positions it as an ongoing, relational process embedded in social and technological contexts.

The integration of the Theory of Planned Behavior provides a robust explanatory framework for understanding how co-created experiences translate into behavioral intentions. Attitudes shaped by experiential quality, subjective norms influenced by social media and influencers, and perceived behavioral control enhanced by technology collectively explain why tourists choose to engage, revisit, and advocate for destinations (Ajzen, 1991; Bu et al., 2022). This integration addresses a key gap in the literature by linking experiential and emotional constructs to established behavioral theory.

The central role of emotion highlights the need to move beyond cognitive evaluations of service quality and satisfaction. Emotional intelligence, delight, and gratitude emerge as critical drivers of long-term relationships and customer citizenship behaviors (Ali et al., 2021; Assiouras et al., 2019). These findings suggest that destinations and service providers should design experiences that resonate emotionally, fostering deeper connections and voluntary supportive behaviors.

Technology's dual role as an enabler and a potential source of stress warrants careful consideration. While digital tools enhance co-creation and engagement, technostress among employees can undermine service quality and customer delight if not managed effectively (Christ-Brendemühl & Schaarschmidt, 2020). This tension highlights the importance of aligning technological innovation with human capabilities and well-being. From a sustainability perspective, the study underscores the potential of co-creation to support responsible tourism development. By involving tourists and residents in shared value creation, destinations can promote authenticity, environmental responsibility, and social cohesion (Cong et al., 2022; Govindan et al., 2022). However, the benefits of co-creation are contingent on inclusive governance and cultural sensitivity, as participation norms and expectations vary across contexts (Ergün & Kitapci, 2018).

Despite its contributions, the study has limitations. The reliance on secondary literature limits the ability to test causal relationships empirically. Future research could employ mixed-method designs, combining qualitative insights with quantitative modeling to

validate and extend the proposed framework. Additionally, comparative studies across cultural and destination contexts would deepen understanding of how co-creation mechanisms vary globally.

## CONCLUSION

This study provides a comprehensive and theoretically grounded examination of value co-creation, technology, and behavioral intentions in contemporary tourism and service ecosystems. By synthesizing insights from behavioral theory, service-dominant logic, and experiential marketing research, the article demonstrates that co-creation is a multidimensional and emotionally driven process that shapes trust, satisfaction, loyalty, and sustainable value outcomes.

The findings highlight that successful destinations and service organizations are those that strategically orchestrate co-creation across digital and physical touchpoints, fostering meaningful interactions among tourists, residents, and service providers. Technology emerges as a powerful facilitator of engagement and empowerment, while emotional responses serve as the key mechanisms translating experiences into behavior. Ultimately, the study concludes that the future competitiveness and sustainability of tourism and service industries depend on their ability to embrace co-creation as a core organizing principle. By aligning technological innovation with human-centered design and behavioral understanding, destinations can create experiences that are not only memorable but also socially and environmentally responsible.

## REFERENCES

1. Ajzen, I. (1991). The theory of planned behavior. *Organizational Behavior and Human Decision Processes*, 50(2), 179–211.
2. Akhshik, A., Rezapouraghdam, H., Ozturen, A., & Ramkissoon, H. (2023). Memorable tourism experiences and critical outcomes among nature-based visitors: A fuzzy-set qualitative comparative analysis approach. *Current Issues in Tourism*, 26(18), 2981–3003.
3. Alam, S. S., Susmit, S., Lin, C. Y., Masukujjaman, M., & Ho, Y. H. (2021). Factors affecting augmented reality adoption in the retail industry. *Journal of Open Innovation: Technology, Market, and Complexity*, 7(2), 142.
4. Ali, F., Rasoolimanesh, S. M., Cobanoglu, C., & Ryu, K. (2021). Emotional intelligence and delight: The role of experiential co-creation in tourism. *Journal of Hospitality and Tourism Management*, 46, 280–288.
5. Aljumah, A., Nuseir, M. T., & Islam, A. (2020). Impacts of service quality, satisfaction and trust on the loyalty of foreign patients in Malaysian medical tourism. *International Journal of Innovation, Creativity and Change*, 11, 451–467.
6. Amani, D. (2024). Mediation role of destination brand patriotism in social media brand engagement and destination brand value co-creation: Local residents' perspective in the tourism sector in Tanzania. *Journal of Quality Assurance in Hospitality & Tourism*, 25(5), 1194–1219.
7. An, S., Choi, Y., & Lee, C. K. (2021). Virtual travel experience and destination marketing: Effects of sense and information quality on flow and visit intention. *Journal of Destination Marketing & Management*, 19, 100492.
8. Appel, G., Grewal, L., Hadi, R., & Stephen, A. T. (2020). The future of social media in marketing. *Journal of the Academy of Marketing Science*, 48(1), 79–95.
9. Artigas, E. M., Yrigoyen, C. C., Moraga, E. T., & Villalón, C. B. (2017). Determinants of trust towards tourist destinations. *Journal of Destination Marketing & Management*, 6(4), 327–334.
10. Assiouras, I., Skourtis, G., Giannopoulos, A., Buhalis, D., & Koniordos, M. (2019). Value co-creation and customer citizenship behavior. *Annals of Tourism Research*, 78, 102742.
11. Barari, M., Paul, J., Ross, M., Thaichon, S., & Surachartkumtonkun, J. (2022). Relationships among actors within the sharing economy: Meta-analytics review. *International Journal of Hospitality Management*, 103, 103215.
12. Barnes, D. C., Mesmer-Magnus, J., Scribner, L. L., Krallman, A., & Guidice, R. M. (2021). Customer delight during a crisis: Understanding delight through the lens of transformative service research. *Journal of Service Management*, 32(1), 129–141.
13. Bu, Y., Parkinson, J., & Thaichon, P. (2022). Influencer marketing: Homophily, customer value co-creation behaviour and purchase intention. *Journal of Retailing and Consumer Services*, 66, 102904.



14. Buhalis, D., & Sinarta, Y. (2019). Real-time co-creation and nowness service: Lessons from tourism and hospitality. *Journal of Travel and Tourism Marketing*, 36(5), 563–582.
15. Busser, J. A., & Shulga, L. V. (2018). Co-created value: Multidimensional scale and nomological network. *Tourism Management*, 65, 69–86.
16. Campos, A. C., Mendes, J., Valle, P. O., & Scott, N. (2018). Co-creation of tourist experiences: A literature review. *Current Issues in Tourism*, 21(4), 369–400.
17. Chang, K. C., Hsu, C. L., Hsu, Y. T., & Chen, M. C. (2019). How green marketing, perceived motives and incentives influence behavioral intentions. *Journal of Retailing and Consumer Services*, 49, 336–345.
18. Chen, C. F., & Tsai, D. C. (2007). How destination image and evaluative factors affect behavioral intentions? *Tourism Management*, 28(4), 1115–1122.
19. Christ-Brendemühl, S., & Schaarschmidt, M. (2020). The impact of service employees' technostress on customer satisfaction and delight: A dyadic analysis. *Journal of Business Research*, 117, 378–388.
20. Cong, G., Zhang, H., & Chen, T. (2022). A study on the perception of authenticity of tourist destinations and the place attachment of potential tourists. *Sustainability*, 14(12), 7151.
21. Curčić, N., Mirković Svitlica, A., Brankov, J., Bjeljac, Ž., Pavlović, S., & Jandžiković, B. (2021). The role of rural tourism in strengthening the sustainability of rural areas: The case of Zlakusa village. *Sustainability*, 13(12), 6747.
22. da Silva, A., & Cardoso, A. J. M. (2024). Value creation in technology-driven ecosystems: Role of coopetition in industrial networks. *Journal of Theoretical and Applied Electronic Commerce Research*, 19(3), 2343–2359.
23. Eletxigerra, A., Barrutia, J. M., & Echebarria, C. (2021). Tourist expertise and pre-travel value co-creation: Task-related processes and beyond. *Tourism Management Perspectives*, 37, 100772.
24. Ergün, G. S., & Kitapci, O. (2018). The impact of cultural dimensions on customer complaint behaviours. *International Journal of Culture, Tourism and Hospitality Research*, 12(1), 59–79.
25. Fazal e Hasan, S., Lings, I., Neale, L., & Mortimer, G. (2014). The role of customer gratitude in making relationship marketing investments successful. *Journal of Retailing and Consumer Services*, 21(5), 788–796.
26. Ford, D. (2011). IMP and service-dominant logic: Divergence, convergence and development. *Industrial Marketing Management*, 40(2), 231–239.
27. Foxall, G. R. (2014). *Consumer behaviour*. Routledge.
28. Giannopoulos, A., Piha, L., & Skourtis, G. (2021). Destination branding and co-creation: A service ecosystem perspective. *Journal of Product & Brand Management*, 30(1), 148–166.
29. Govindan, K., Zhuang, Y., & Chen, G. (2022). Analysis of factors influencing residents' waste sorting behavior. *Journal of Cleaner Production*, 349, 131126.